

### LABOUR MARKET STUDY 2016; CASE STUDY OF LIAISON OFFICE PIRAEUS UNIVERSITY OF APPLIED SCIENCES

eRA- II: The SynEnergy Forum, 21 - 23 September 2016

Maria Kaltsogianni, Dr Dimitris Tseles, Dr George Priniotakis.









### PURPOSES OF THE PRESENTATION (I)

- To present the research methodology of the labour market study.
- To present the labour market study results.

### **GOALS OF THE LABOUR MARKET STUDY**

- To capture the current situation in the Greek Labour Market regarding the specialties of PUAS.
- To examine the evolution by sector, the employers' requirements from PUAS graduates, the absorption records of graduates per profession.

Objectives and Contribution
The population of the survey
The Research Methodology
The questionnaire structure
Analysis and Results

### Objectives and Contribution:

- The findings also will be deposited to PUAS so as to utilize appropriately for the revision process of the undergraduate program study curriculum if needed.
- Furthermore, the study's findings contribute to the optimization processes of services that the Liaison Office applies to cover any deficiencies and to better meet the needs of the beneficiaries.

- Research population-the companies that has several times collaborated with Liaison Office of PUAS either to fill vacant positions with qualified employees of the various departments or for participation in events etc.
- Quantitave Research
- Qualitative Insights
- Random sampling
- "Google doc" structured questionnaire answered on line.

### QUESTIONNAIRE STRUCTURE:

Company Identity
Personnel Selection Information
Working Conditions
Perceptions

### COMPANY IDENTITY

# When was the enterprise founded

Up to six months ago	- 1	1,4%
6 months to I year	2	2,7%
I year to 2 years	2	2,7%
2 to 5 years	3	4,1%
5 to 10 years	8	10,8%
More than 10 years	58	78,4%

Country where the company is registered:

Greece 72 97,3%

**Abroad 2 2,7%** 

### **Type of Business:**

- Traditional 71 95,9%
- Web-based 3 4,1%

### **Enterprise Ownership Type:**

•	Individual Enterprise	13	17,6%
•	Corporate Enterprise	6	8,1%
•	General Partnership	5	6,8%
•	Limited Partnership	16	21,6%
•	Limited Liability	17	23%
•	Recreation Shipping Company	0	0%
•	<b>Anonymous Commercial &amp; Industrial Company</b>	14	18,9%
•	Multinational Subsidiary	1	1,4%
•	Independent Enterprise	0	0%
•	Member of a Group	2	2,7%

### a. Number of workers:

# b. Number of disabled workers:

- Up to 5 44 93,6%
- 5 to 10 | 2,1%
- 10 to 20 2 4,3%

## **Enterprise Field** of activity:

• Up to 5	16	21,6%
• 5 to 10	14	18,9%
• 10 to 20	17	23%
• 20 to 50	7	9,5%
• 50 to 75	4	5,4%
<ul><li>More than 75</li></ul>	16	21,6%

- IT & Computer Retail 15 20,3%
- Business Consultants & Insurance Services 8 10,8%

•	Trade & Agencies	7	9,5%
•	<b>Telecommunications</b>	3	4,1%
•	Industries	5	6,8%
•	Manufacturers	3	4,1%
•	Finance & Banking	0	0%
•	Construction	14	18,9%
•	Accounting Offices	4	5,4%
•	Publishing & Media	0	0%
•	<b>Tourist Services</b>	2	2,7%
•	Other	13	17.6%

• Abroad 0 0%

Enterprise Country field: • Greece 41 55,4%

• Greece & Abroad 33 44,6%

#### Which of the services of the Liaison Office have you used?

Educational Information (Information on Masters, etc.)
 I0
 I3,5%

 Announcements of Internships / Work positions in Greece
 64
 86,5%

Announcements of Internships / Work positions
 Abroad
 2
 2,7%

 Participation in events (Career Days, Workshop Labour Market etc)
 I I I 14,9%

• Other 7 9,5%

# PERSONNEL SELECTION INFORMATION

Who dec	ides to	create	new	work
positions	?			

- Company Director 36 48,6%Board 23 31,1%
- Director of Human Resources 15 20,3%

## Does the nature of your business activities require qualified employees?

<ul> <li>Minimum</li> </ul>	0	0%
• Little	2	2,7%
<ul> <li>Moderately</li> </ul>	14	18,9%
<ul><li>Very</li></ul>	27	36,5%
<ul><li>Greatly</li></ul>	31	41,9%

- Automation Engineer 26 35,1%
- Business Administration 37 50%
- Electrical Engineer
   24 32,4%
- Electronic Engineer 15 20,3% a. Identify the specialization your
- Computer Systems Engineer 29 39,2% executives need to have at this stage
- Textile Engineer3 4,1%
- Accounting 34 45,9%
- Mechanical Engineer
   25 33,8%
- Civil Engineer 7 9,5%

Would you recruit disabled peopl any of these work positions?	e on	•	N		ver	39 12 23	52,7% 16,2% 31,1%
How hard is it to find the exc you need in today's market?	ecutive	es	•	Very Easily Easily Medium Difficult Very Difficu	4 9 28 19 lt 14		5,4% 12,2% 37,8% 25,7% 18,9%
<ul> <li>Liaison Offices</li> </ul>	59	79	,7	%			
Employment Agency	19	25	,7	%			
<ul> <li>Advertisements in print</li> </ul>	30	40	,5	% Не	ow do	you	ı search

<ul> <li>Employment Agency</li> </ul>	19	25,7%	
<ul> <li>Advertisements in print</li> </ul>	30	40,5%	How do you search
<ul> <li>Through clubs</li> </ul>	7	9,5%	for new executives
<ul> <li>Advertisements on the interest</li> </ul>	ernet 59	79,7%	for your enterprise
<ul> <li>Competitions</li> </ul>	- 1	1,4%	in Greece?
<ul> <li>Friendly Environment</li> </ul>	38	51,4%	
• Other	10	13,5%	
		, - , -	

## How do you search for new executives for your enterprise abroad?

### Through:

The PUAS Career Office	14	18,9%
mobility programs (Erasmus, Leonardo, Socrates	, etc.	3 4,1%
AIESEC internships	1	1,4%
EURES	5	6,8%
advertisements / via internet	32	43,2%
my friend or family environment	6	8,1%
European or international contest	2	2,7%
another competition	0	0%
private employment agencies	13	17,6%
Other process	20	27%

## Which of the following candidate qualifications is more important in order to recruit? (1)

### Degree

Not at all	16	21,6%
Little	15	20,3%
Medium	30	40,5%
A lot	12	16,2%
Too much	ı	1,4%

### Specialized knowledge

Not at all	0	0%
Little	I	1,4%
Medium	5	6,8%
A lot	42	56,8%
Too much	26	35,1%

### Masters

Not at all	14	18,9%
Little	12	16,2%
Medium	29	39,2%
A lot	16	21,6%
Too much	3	4,1%

### Professional Experience

Not at all	2	2,7%
Little	7	9,5%
Medium I	15	20,3%
A lot	28	37,8%
Too much	22	29,7 %

## Which of the following candidate qualifications is more important in order to recruit? (2)

• Sex				• Age	11 1	4,9%
Not at all	39	52,7%				ŕ
Little	14	18,9%		Little		21,6%
Medium	10	13,5%		Medium	29	39,2%
A lot	9	12,2%		A lot	12	16,2%
Too much	2	2,7%		Too much	6	8,1%
ommendat	ions	<ul><li>PhDs</li></ul>			<ul><li>Other</li></ul>	er
			25	<i>4</i> 7 3%	Not at all	52,7%
	,			,	Little	9,5%
5	6,8%	Little	20	2/%	Medium	20,3%
26	35,1%	Medium I	13	17,6%		•
30	40,5%	A lot	6	8,1%	Aiot	9,5%
	Not at all Little Medium A lot Too much  ommendat II 4 5 26	Not at all 39 Little 14 Medium 10 A lot 9 Too much 2  ommendations II 4 5,4% 5 6,8% 26 35,1%	Not at all       39       52,7%         Little       14       18,9%         Medium       10       13,5%         A lot       9       12,2%         Too much       2       2,7%         ommendations       • PhDs         II       4       5,4%       Not at all         5       6,8%       Little         26       35,1%       Medium I	Not at all       39       52,7%         Little       14       18,9%         Medium       10       13,5%         A lot       9       12,2%         Too much       2       2,7%         ommendations       • PhDs         II       4       5,4%       Not at all       35         5       6,8%       Little       20         26       35,1%       Medium I       13	Not at all 39 52,7% Not at all Little 14 18,9% Medium A lot 9 12,2% Too much 2 2,7% Too much    Ommendations • PhDs  II 4 5,4% Not at all 35 47,3% 5 6,8% Little 20 27% 26 35,1% Medium I 13 17,6%	Not at all 39 52,7% Not at all 11 Little 16 16 Medium 29 A lot 12 Too much 2 2,7% Too much 6  Ommendations • PhDs  II 4 5,4% Not at all 35 47,3% Little 20 27% Medium A lot  26 35,1% Medium I 13 17,6% Not at all  A lot  Not at all  Little 16 Medium 29 A lot  A lot  • Other Medium A lot

Too much

12,2%

Too much

Too much

0 %

8,1%



- No3040,5%
- Rarely 21 28,4%
- Often 14 18,9%
- Very Often 6 8,1%
- Regularly 3 4,1%

# Do you think that tertiary institutions produce graduates trained properly for the needs of your enterprise?

- Minimum 4 5,4%
- LittleI3I7,6%
- Moderately 38 51,4%
- Very 14 18,9%
- Great56,8%

### If you believe that graduates of Higher Education have moderate or lower training please specify what you think can be the cause:

<ul> <li>Lack of basic infrastructure in the institutions</li> </ul>	27	36,5%
<ul> <li>Teaching theoretical classes without practice</li> </ul>	56	75,7%
<ul> <li>Absence of specialized courses</li> </ul>	26	35,1%
<ul> <li>Incomplete knowledge of teaching staff</li> </ul>	13	17,6%
<ul> <li>Low educational level students</li> </ul>	14	18,9%
<ul> <li>Outdated teaching methods</li> </ul>	30	40,5%
<ul><li>Other</li></ul>	12	16,2%

### How do you choose the specialization required for each job?

<ul> <li>Required by Legislation</li> </ul>	10	13,5%
<ul> <li>According to job specification</li> </ul>	65	87,8%
• It has been suggested by consul	ltants 3	4,1%
<ul> <li>Due to previous experience</li> </ul>	29	39,2%
<ul><li>Other</li></ul>	0	0%

## Which of the following specializations of PUAS could you potentially employ in your enterprise?

<ul> <li>Automation Engineer</li> </ul>	28	37,3%
<ul> <li>Business Administration</li> </ul>	37	50%
<ul> <li>Electrical Engineer</li> </ul>	25	33,3%
<ul> <li>Electronic Engineer</li> </ul>	24	32%
<ul> <li>Computer Systems Engineer</li> </ul>	39	52%
<ul> <li>Textile Engineer</li> </ul>	3	4%
<ul> <li>Accounting</li> </ul>	37	49,3%
<ul> <li>Mechanical Engineer</li> </ul>	27	36%
<ul> <li>Civil Engineer</li> </ul>	11	14,7%

### WORKING CONDITIONS



• Yes 50 67,6%

NoI3I7,6%

No answer II 14,9%

Do the duties of each position correspond to the degree of the worker?

NoII,4%

• Little I I,4%

• Fair 9 12,2%

Very 46 62,2%

Great 17 23%

### Under what kind of contract are the employees of these disciplines recruited?

Fixed-term contract 19 25,7%

Permanent contract 68 91,9%

Project Contract / Freelance 15 20,3%

Seasonal work4 5,4%

Part-time3 4,1%

## Are there specific working hours / shifts for all employees of your Enterprise?

Automation Engineer	Yes	33	86,8%
	No	5	13,2%
Electrical Engineer	Yes	27	81,8%
	No	6	18,2%
Electronic Engineer	Yes	25	80,6%
	No	9	19,4%
Textile Engineer	Yes	1 I	61,1%
	No	7	38,9%
Computer Systems	Yes	33	82,5%
Engineer	No	7	17,5%
Mechanical Engineer	Yes	28	84,8%
	No	5	15,2%
Civil Engineer	Yes	16	69,6%
	No	7	30,4%

## Are there specific working hours / shifts for all employees of your Enterprise?

Business	Yes	43	93,5%
<b>Administration</b>	No	3	6,5%

Accounting	Yes	39	92,9%
6	No	3	7,1%

### Place and manner of work:

Automation Engineer	Out of O	ous p Office		e in the field		12 10 8 0 1	38,7% 32,3% 25,8% 0% 3,2%
Office work Continuous presence in th Out of Office Using special programs and Other		7 7 9 1 3	25,9% 33,3 3,7°	к В%	ectric	al En	gineer
Electronic Engineer	Out o	nuou f Off spec	s prese	nce in the f		9 7 6 1 2	36% 28% 24% 4% 8%
Office work Continuous presence in the Out of Office Using special programs and Other		18 3 5 8 2	50% 8,3% 13,9% 22,2% 5,6%	Compute	r <b>Sy</b> st	ems	Engineer

<b>Textile</b>	<b>Engineer</b>
. 0/10:10	

Office work	6	54,5%
Continuous presence in the field	3	27,3%
Out of Office	1	9,1%
Using special programs and / or PC	0	0%
Other	1	9,1%

8	29,6%	
10	37%	
5	18,5%	Mechanical Engineer
2	7,4%	Mechanical Engineer
2	7,4%	

### **Civil Engineer**

Office work	8	29,6%
Continuous presence in the field	3	18,8%
Out of Office	3	18,5%
Using special programs and / or PC	2	12,5%
Other	I	6,3%

Office work
Continuous presence in the field
Out of Office
Using special programs and / or PC
Other

32	48%	
2	3%	Ducinosa Administration
0	0%	<b>Business Administration</b>
3	5%	

### **Accounting**

0%		
Office work	30	75%
Continuous presence in the field	2	5%
Out of Office	1	2,5%
Using special programs and / or PC	7	17,5%
Other	0	0%

The personnel salaries follow the branch / individual contracts of employment for graduates of TEI?

Yes	<b>58</b>	<b>78,4</b> %		
No	16	21,6%		

Does any of the work positions require travel within the country and abroad?

Yes	46	62,2%		
No	28	37,8%		

## The formal requirements of a job in relation to the guidelines above are:

Higher Education Graduate	31	91,2%	
Master	3	8,8%	
PhD	0	0%	<b>A</b> utomation
Procedures to obtain professional certifica	35,3%		
Specific training	12	35,3%	Engineer
Foreign Language	26	76,5%	
PC Knowledge	29	85,3%	
Personality characteristics	28	82,4%	

26	89,7%
5	17,2%
0	0%
15	51,7%
12	41,4%
20	<b>69</b> %
22	75,9%
21	72,4%
	5 0 15 12 20 22

76,9%

Higher Education Graduate	24	92,3%	
Master	5	19,2%	
PhD	0	0%	<b>—</b> • •
Procedures to obtain professional certification	П	42,3%	Electronic
Specific training	12	46,2%	<b>Engineer</b>
Foreign Language	17	65,4%	
PC Knowledge	21	80,8%	

**Personality characteristics** 

	Higher Education Gr	aduate		33	91,7%	
	Master			9	25%	
	PhD			0	0%	
Computer	Procedures to obtain	n professio	nal certification	20	55,6%	
Systems	Specific training			18	50%	
•	Foreign Language			25	69,4%	
Engineer	PC Knowledge			31	86,1%	1
	Personality character	ristics		27	75%	
Higher Education Graduate		6	66,7%			
Master			11,1%			
PhD		0	0%	To	v4ila	
Procedures to obtain profess	ional certification	2	22,2%		xtile	
Specific training		3	33,3%	Eng	ineer	
Foreign Language		3	33,3%	_	•	
PC Knowledge		4	44,4%			
Personality characteristics		5	55,6%			
	Higher Edu	cation Gra	duate		22	84,6%
	Master				4	15, <del>4</del> %
Mechanical	PhD				0	0%
Engineer	Procedures	to obtain	professional certific	ation	15	57,7%
Liigilieei	Specific trai	•			14	53,8%
	Foreign Lan				21	80,8%
	PC Knowle	•			23	88,5%
	Personality				22	84,6%
Higher Education Graduate		12	92,3%			
Master		3	23,1%			
PhD		0	0%		·-	
Procedures to obtain profe	ssional certification	5	38,5%		Civil	
Specific training		4	30,8%	F	ngine	e.r
Foreign Language		9	69,2%	_	8	<b>-</b> 1
PC Knowledge		11	84,6%			
Personality characteristics			84,6 %			

Business Administration	Higher Education Graduate  Master PhD Procedures to obtain professional certification Specific training Foreign Language PC Knowledge Personality characteristics			33 17 0 20 15 37 37 36	82,5% 42,5% 0% 50% 37,5% 92,5% 92,5% 90%
Higher Education Gra Master PhD Procedures to obtain Specific training Foreign Language PC Knowledge Personality character	professional certification	32 10 0 20 14 29 33 30	86,5% 27% 0% 54,1% 37,8% 78,4% 89,2% 81,1%	Accou	ınting

### Are there in your opinion possibilities for advancement in the following professional fields?

Automation Engineer			No Little Fair A lot Great			2,3° 7% 16,3 46,3 27,9	3% 5%	
No Little Fair A lot Great		0 1 8 19 7	0% 2,9% 22,9% 54,3% 20%		Electi Engin			
Electronic Engineer				No Little Fair A lot Great			1 4 7 10 8	2% 6% 11% 15% 12%
No Little Fair A lot Great	1 9 20 8	2,6% 2,6% 23,1 51,3 20,5	% %	c	Computer Sy Engine	•	ems	5
Textile Engineer			No Lit Fai A I Gr	tle r		4 8 8 6 0	15,4 30,8 30,8 23, 0%	3% 3%

	N	0	0 0%
Mechanical	Lit	tle	4 11,1%
	Fa	ir	8 22,2%
Engineer	Α	lot	19 52,8%
	Gı	reat	5 13,9%
No	2 7,4%		
Little	6 22,2%		Civil
Fair	10 37%		<b>Engineer</b>
A lot	7 25,9%		•
Great	2 7,4%		
		No	0 0%
Business		Little	4 6%
Administration		Fair	15 23%
Administration		A lot	12 18%
		Great	9 14%
No	2 4,3%		
Little	2 4,3%		
Fair	16 34,8%		Accounting
A lot	22 47,8%		8
	4 0 -01		

4 8,7%

Great

## Do you think that the continuous training of workers is necessary?

Automation Engineer	1	No Little Fair Very Exce	Good	I I 0 II 31	2, 09 2!	3% 3% % 5% 0,5%
No Little Fair Very Good Excellent	I 0 I 13 23	2,6% 0% 2,6% 34,2% 60,5%			trica ineeı	
Electronic Engineer		No Little Fair Very G Excelle			I I 0 II 28	2,4% 2,4% 0% 26,8% 68,3%
No Little Fair Very Good Excellent	I I 0 I2 32	2,2% 2,2% 0% 26,1% 69,6%	Cor	nputer Engin	-	ems

Textile Engineer			No Little Fair Very Good Excellent	I 3,42% I 3,4% 3 10,30% 9 31% I5 51,7%
No Little Fair Very Good Excellent	0 0 1 14 15	0% 0% 2% 21% 23%		Mechanical Engineer
Civil Engineer			No Little Fair Very Good Excellent	2 3% 0 0% 3 5% 9 14% 11 17%
No Little Fair Very Good Excellent	0	0% 0% 10,3% 31% 58,6%		Business Administration
Accounting			No Little Fair Very Good Excellent	1 2% 0 0% 4 8,2% 14 28,6% 30 61,2%

## The financial rewards are commensurate with the qualifications of each employee?

Minimum	0	0%
Little	2	3%
Fair	14	21%
Very	31	<b>47</b> %
Great	10	15%

Are you willing to finance the specialization / additional training of workers?

Yes	66	89,2%
No	8	10,8%

Do you plan to expand the activity of your business in the near future?

Yes	55	<b>78,6</b> %
No	15	21,4%

## Are there prospects of your business expanding at European level? (1)

### **Automation Engineer**

No	13 39,4%
Little	3 9,1
Fair	7 21,2%
Very Good	6 18,2%
Excellent	4 12.1%

### **Electrical Engineer**

No	12	46,2%
Little	4	15,4%
Fair	6	23,1%
Very Good	I	3,8%
Excellent	3	11.5%

#### **Electronic Engineer**

No	11 36,7%
Little	4 13,3%
Fair	6 20%
Very Good	4 13,3%
Excellent	5 16.7%

### **Computer Systems Engineer**

No	П	28,2%
Little	5	12,8%
Fair	6	15,4%
Very Good	6	15,4%
Excellent I	I	28,2%

## Are there prospects of your business expanding at European level? (2)

### **Textile Engineer**

No	13	<b>59,</b> 1%
Little	3	13,6%
Fair	3	13,6%
Very Good	I	4,5%
Excellent	2	9,1%

### **Mechanical Engineer**

No	10	33,3%
Little	4	13,3%
Fair	7	23,38%
Very Good	3	10%
Excellent	6	20%

#### **Business Administration**

No	9	24,3%
Little	5	13,5%
Fair	9	24,3%
Very Good	6	16,2%
Excellent	8	21,6%

## Are there prospects of your business expanding at European level? (3)

### **Civil Engineer**

No	8	34,8%
Little	3	13%
Fair	7	30,4%
Very Good	I	4,3%
Excellent	4	17,4%

### Accounting

No	10	25,6%
Little	5	12,8%
Fair	П	28,2%
Very Good	d 7	17,9%
<b>Excellent</b>	6	15.4%

### PERCEPTIONS

## Do you think that in the next three years your company's needs will increase in specialized executives?

No	0	0%
Little	I	1,4%
Fair	17	23%
Very	37	<b>50</b> %
Greatly	19	25,7%

How much has the economic crisis affected your enterprise?

Not at all	2	2,7%
Little	6	8,1%
Fair	33	44,6%
A lot	21	28,4%
Greatly	12	16,2%

Has the number of employees been altered in your business over the last two years?

Yes	57	<b>77</b> %
No	17	23%

## If yes, specify the change of personnel in the following sections: (1)

### **Automation Engineer**

Not at all	9	39,1%
Little	5	21,7%
Fair	4	17,4%
A lot	4	17,4%
Greatly	I	4,3%

### **Electrical Engineer**

Not at all		5 20,8%
Little		6 25%
Fair	10	41,7%
A lot		2 8,3%
Greatly		I 4,2%

### **Electronic Engineer**

Not at all	7	<b>35</b> %
Little	5	25%
Fair	5	25%
A lot	2	10%
Greatly	I	5%

## If yes, specify the change of personnel in the following sections: (2)

Textil	e Engin	neer	Computer S	Systems	Engineer
Not at all	10	71,4%	Not at all	5	16,1%
Little	2	14,3%	Little	7	22,6%
Fair	2	14,3%	Fair	7	22,6%
A lot	0	0%	A lot	7	22,6%
Greatly	0	0%	Greatly 5	16,1%	

### **Mechanical Engineer**

Not at all	5	22,7%
Little	3	27,6%
Fair	8	36,4%
A lot	4	18,2%
Greatly	2	9,1%

### **Civil Engineer**

Not at all	6	35,3%
Little	3	17,6%
Fair	3	17,6%
A lot	2	11,8%
Greatly	3	17.6%

## If yes, specify the change of personnel in the following sections: (3)

#### **Business Administration**

Not at all	2	6,3%
<b>L</b> ittle	9	28,1%
<b>F</b> air	8	25%
A lot	9	28,1%
Greatly	4	12,5%

### **Accounting**

Not at all	4	13,8%
Little	8	27,6%
Fair	8	27,6%
A lot	8	27,6%
Greatly	I	3,4%

What do you think will be the arithmetic change in the personnel of your business in the coming months regarding the specializations of the T.E.I.?

### a. Increase the number of employees

Up to 5	49	76,6%
5 to 10	10	15,6%
10 to 20	5	7,8%
20 to 50	0	0%
50 to 75	0	0%
More than 75	0	0%

#### b. Reductions in the number of workers

Up to 5	33	82,5%
5 to 10	4	10%
10 to 20	3	7,5%
20 to 50	0	0%
50 to 75	0	0%
More than 75	0	0%

## What are the criteria for the reduction of personnel?

Salary / Cost of labor	13	17,6%
Effectiveness / efficiency	68	91,9%
Type of partnership /		
working relationship	20	27%
Marital status	6	8,1%
Behavior / personality traits	61	82,4%
Experience	5	6,8%
Other	6	8,1%

### **CHALLENGES ARE AHEAD!**

Thank you for your attention!